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10. [REDACTED] said that he felt it was important to his operations that a working fund be established. [REDACTED] said that he could see no objection to such a fund if (a) the amount were reasonable, and (b) PRC was presented the reason for it. [REDACTED] spoke in terms of \$5,000.00.

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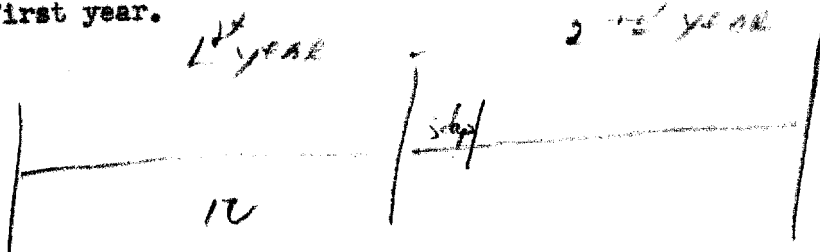
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14. [REDACTED] suggested that one year agent contracts, containing the clause requiring the employee to pay his way back home if he voluntarily terminates his contract prior to the expiration date, be amended, if renewed for a second year, to specify that even though the agent voluntarily terminates the contract prior to expiration, nevertheless his return transportation home will be paid by the Agency unless he had been given a trip home at the time of the renewal at the end of the first year.



1. 2 year period -
2. 1 year period - pay going & coming - special post position
3. 1 year period - going trip only -

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15. [REDACTED] queried [REDACTED] as to whether it was felt the field had sufficient authority to deal with its administrative problems efficiently. [REDACTED] mentioned a particular case where authority had been granted the field to approve or disapprove certain financial claims. However, when the authority was exercised, the agent whose claim had been disallowed protested vigorously enough to have the problem presented to the WE Headquarters desk in Washington. The desk upheld the agent's claim even though similar claims were disallowed for others in the same situation at the same station. Such action, it was held, completely destroys the station's authority in the administrative field as the agent gets the impression that the field has no authority which cannot be overruled by Headquarters if the field decision is not to the agent's liking. It was pointed out that where the overruling of a field decision is necessary, it should be done through the senior man in the field and not by any by-passing of him. [REDACTED] said he would look into seeing that the field got authority for approving or disapproving such administrative matters as they should; and would ask his people for recommendations. Generally the impression was that the Agency could save quite a lot by delegating responsibility for approval or disapproval of minor administrative matters to the field. [REDACTED] wanted recommendations from his offices as to authority that can be delegated.

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*by whom?***SECRET**

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16. [REDACTED] discussed with [REDACTED] payment to some agents
in dollars rather than [REDACTED] said he would get the
reaction of his Finance people in Washington to this question.

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[REDACTED]

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